General Aviation Airports
Strategic Business Plan
Welcome and General Information
RIAC’s Role For Rhode Island General Aviation Airports

• Provide a safe and functional environment for the use of aviation facilities in accordance with federal requirements

• To promote, operate and maintain our airports for the benefit of the state, local communities and stakeholders

• RIAC does not regulate airspace and RIAC can’t discriminate or restrict use of resources where federal funding is accepted
The Economic Impact of GA Airports is $50M Annually*

Acres: 211

Runways: 4-22: 2,999’ x 75’
          16-34: 2,623’ x 75’

Aviation Services:
  • Pilot Support
  • Skydiving Jump Center
  • Helicopter Tours
  • Flight Training
  • Aircraft Maintenance

* Source: FAA Economic Impact Study, 2015
Newport State Airport Tenants

RIAC
- Skydive Newport
- Newport Hangars

Flight Level Aviation
- Terminal and Hangar
  - Chris Aviation
  - Newport Aviation
  - Bird’s Eye View
- Tie Downs

Rhode Island Army National Guard
Attitude Towards More Business Activity

Where are YOU on the Activity Scale?

We would like input from all Stakeholders Including Elected Officials, Towns, Businesses, Citizens
Purpose of the General Aviation Strategic Business Plan

• Define the future direction of our Airports

• Understand the scale of desired future operations

• Culminate with a Plan that we can collectively work towards

RIAC alone can not and should not decide the future direction nor scale of our general aviation airports, so we are asking for your input
Key Elements of the Strategic Business Plan

1. Infrastructure condition assessment
2. Pavement condition assessment
3. Airspace analysis plan
4. Business plan
5. Stakeholder input

Task Force Established and Engaged
RIAC Is Investing $735,000 in Assessing Infrastructure

1. Infrastructure Condition Assessment
Purpose: *Document the current condition of airport infrastructure and facilities to determine current and future improvement needs.*
   - Consultant: Stantec Consulting Services Inc.
   - Notice to Proceed Issued: June 2019
   - Draft report due: November 2019
   - $197,100

2. Pavement Management Program
Purpose: *Predict future conditions of pavements to determine the optimal timing and methods of maintenance and/or rehabilitation to prolong pavement life.*
   - Consultant: Kimley-Horn
   - Notice to Proceed Issued: July 2019
   - Draft reports due: December 2019 through March 2020
   - $537,915
Airspace Analysis is Essential to Ensure Safe Operations

3. Aerial Obstruction Survey
Purpose: *Survey airspace surfaces to identify current obstructions to ensure compliance with federal regulations.*

- Consultant: Stantec Consulting Services Inc.
- Notice to Proceed Issued: July 2019
- Draft reports due: November 2019 through March 2020
- **$499,313**
4. General Aviation Strategic Plan Analysis
Purpose: Summarize results, evaluate the current financial health, define economic development opportunities and provide paths forward to establish self-sustaining operations.
- Consultant: Ricondo and Associates
- Notice to Proceed Issued: November 2019
- $122,839

5. Stakeholder Outreach
Purpose: Engage stakeholders to participate and provide input in defining the future plans for the airport.

RIAC is Investing a Total of $1.3 Million in Developing a Comprehensive Strategic Business Plan for Rhode Island General Aviation Airports
Challenges
Legal Proceedings Are Ongoing at Westerly State Airport

- Latest Airport Obstruction Removal efforts initiated at Westerly Airport in 2015

- Litigation initiated in 2016:
  - Property owners dispute legality and necessity of avigation easements
  - RIAC followed FAA criteria for easement acquisition
  - Plaintiff’s rejected fair market value for easements
  - Litigation has prevented further obstruction removal (Court Ordered Injunction)

- RIAC denies the allegations in the lawsuit and continues to assert its rights to take these easements

- Litigation will be ongoing for the foreseeable future

- Legal proceedings sprawling to other airports
Runways Have Been Shortened at Westerly State Airport

- Runway thresholds displaced in January 2018
- Multiple navigational aids out of service
  - Precision Approach Path Indicators (PAPIs) Runways 7 and 14
  - Approach lighting system (ALS) Runway 7
  - Runway end identifier lights (REILs) Runway 14
- Federal funding challenged
Obstructions Impact the Approach at Newport State Airport
Aerial survey has identified numerous obstructions

Visual Approach Slope Indicator (VASI) out of service (provides visual descent guidance information during approach)

Continue to pursue easements and obstruction removal

Additional NOTAMs likely

Runway displacement possible
Newport State Airport Hazard Area and Overlay Zones
Federal $ Have Been Returned at Westerly State Airport

• 2015 Grant $421,280 for Obstruction Removal at WST
  • Runways 25, 07 & 14 Approach Surfaces
  • Runways 07 & 25 Transitional Surfaces

• October 2016, RIAC received 90% of $103,000 or $92,812

• Ongoing legal proceedings have prevented work from advancing

• Due to inactivity, FAA has terminated grant

• To preserve eligibility for future funds, reimbursement was required
General Aviation Airports Capital and Financial Summary

• Over the past 15 years, $69.1 million invested in General Aviation Airports

• For Fiscal Year 2020, Operating Loss of $1.4 Million for General Aviation Airports

• Newport State Airport:

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
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<tbody>
<tr>
<td>Operating Expense</td>
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<tr>
<td>Revenue</td>
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<tr>
<td>Operating Loss</td>
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<td>Debt Service</td>
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<tr>
<td>Total Subsidy</td>
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• Subsidy is covered by OQU and PVD

• Ricondo and Associates will address capital and finance in their reporting
Community Concerns and Complaints

- Low flying and circling aircraft and helicopters
- Noise
- Tree Removal
Newport Airport Master Plan and Development Concepts
This Will Not Be A Fast Process

Next Steps

- We are asking for your input
  - Comments welcome today
  - Email at GAstrategicbusinessplan@pvdaairport.com
  - Call the task force members

- RIAC will compile comments and facilitate discussions
  - Updates will be posted to our website
  - Facebook and Twitter
    - TF Green Airport
    - @tfgreenairport

- This will not be a fast process
  - Key step results will be summarized from Consultants
  - A future meeting will be scheduled to review

- Result will be a plan that we can all work towards in the future
Thank You for Your Input

Comments and Q&A